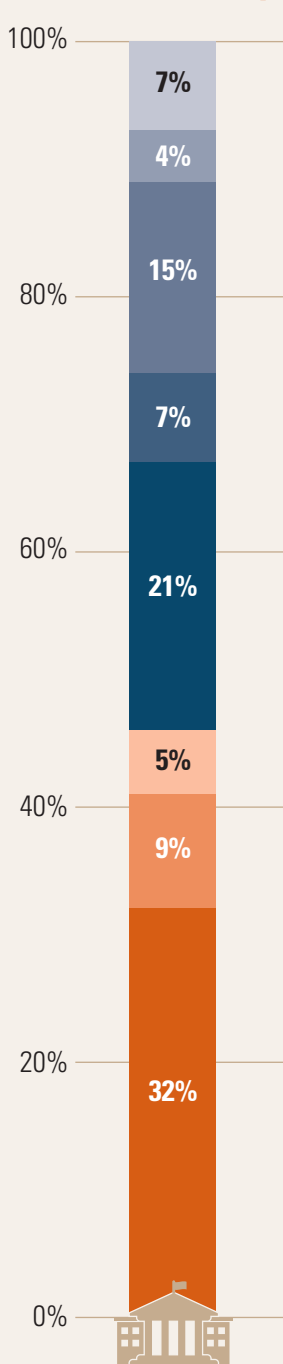


Figure 7: **Expenditures at Public Research Universities, 2012**



Public Service:

- Outreach to states and communities
- Cooperative extension offices and services
- Health clinics and services for communities
- Economic development activities

Net Scholarships & Fellowships, Auxiliary Enterprises & Other, Institutional Support, and Research:

- Conducting research projects
- Student financial aid
- Purchasing and HR operations
- Physical plant operations and maintenance
- Regulatory and legal compliance
- Treasury and financial transactions
- Research infrastructure (physical laboratories, equipment, and regulatory and management resources)

Student Services:

- Cocurricular activities
- Registrar and student records
- Counseling and mental health services
- Admissions
- Veterans services
- Study-abroad, career, and internship services

Academic Support:

- Libraries and specimen collections
- IT services, both academic and administrative
- Museums and galleries
- Teaching and learning centers
- Student advising and counseling
- Teaching-laboratory services and maintenance

Instruction:

- Faculty and staff salaries and benefits
- Classroom services, scheduling, and maintenance
- Instruction-related IT, including myriad teaching materials
- Maintenance and use of student data to monitor and improve educational outcomes
- Access to teaching laboratories equipped with current technology